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5	In Brief a Letter of Assurance
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8	Length - 3:27
9	Transcribed by Andrea Filar - CSR-8349
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MR. PATTON: The contractor network, specifically the FedEx Ground network, is in far more peril than what anyone realizes. If Wall Street analysts, if FedEx corporate, and FedEx Ground understood the degree to which the network is in danger, there would be widespread panic.

As the largest contractor in the United States, I have no history of crying wolf. Hear me when I tell you that there is not a day that goes by that I do not hear from my fellow contractors that are seeking a financial path out of certain bankruptcy.

The contractors need help. We have served as essential workers and have overcome unprecedented challenges to arrive in this moment. And now, in our moment of need, we need FedEx Ground to respond to us.

Contractors in general are suffering to a

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degree that is largely unseen by the general public, and to some degree FedEx Ground themselves. Our fuel costs have doubled in less than a year. Our wage costs have soared dramatically, as documented in our paperwork, as well as widely published in the media. And our truck costs and the lack of availability in trucks, have dramatically spiked our cost in this important cost segment for us. All of these elements mandate that we receive financial compensation from FedEx Ground to adjust contracts that were just not engineered for the world in which we are living.

The timeline for our negotiations here will extend through November 25th of 2022. The reality is, contractors are running out of the financial resources to be able to continue to operate this network. Contractors do not boast the same 60 billion dollar balance sheet that FedEx Ground has. We know from FedEx Ground's recent earnings release that we've seen FedEx Ground's margins increase by about 30 percent in the last quarter, at the same time that Ground contractors saw their margins plumb to new lows.

This FedEx model has always been engineered to be a win/win dynamic, and it's natural that sometimes the pendulum is going to swing from one side to the other for who has the upper hand. But hear me when I

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tell you that pendulum is at an extreme that cannot sustain. Contractors need to see FedEx Ground meet us here with financial relief given the environment that we are in. Page 4

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1	CERTIFICATE
2	STATE OF MICHIGAN
3	COUNTY OF MACOMB
4	
5	I, Andrea Filar, C.S.R. and Notary Public
6	in and for the County of Macomb, State of Michigan, do
7	hereby certify that the attached is a true, correct, and
8	complete transcript of my stenographic notes taken at the
9	time and place hereinbefore stated and they were
10	transcribed upon a computer under my direct supervision.
11	The undersigned assumes no responsibility for copies not
12	made under my direction or control. September 19, 2022
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15	Andrea-filas Scheer
16	Charles poor 7 101-000
	Andrea Filar, CSR - 8349
17	Notary Public, Macomb County
	My Commission Expires: 10-01-2028
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[10-01-2028 - moment]

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